## CSR Targets and Results

The FY 2012 policy was to "promote CSR activities appropriate for a global company."

 $\odot$ : Overachieved  $\bigcirc$ : Achieved or almost achieved  $\triangle$ : 70% or less achieved -: N/A FY 2012 Target and Plan Major items implemented in FY 2012 Evaluation FY 2013 Target and Plan Customer satisfaction Continue the efforts for customer satisfaction improvement Continue the efforts for customer satisfaction improvement Continued efforts for customer satisfaction improvement Unify 10 divisions for the second and third terms as part of the integrated ISO 9001 certification Obtained the integrated ISO 9001 certification in 10 divisions in the second and third terms (Completed the integration of total 18 divisions) Check the product safety and technology law compliance, as well as 100% improvement of reported issues Conducted checks for 36 new models of 13 divisions focusing on the performance status of illegal tests Conduct the checks in 12 divisions focusing on the performance status of illegal tests Quality improvement Implement the product safety education (twice/year) and hold seminars on each country's technology laws Implemented educational seminars including 2 introductory courses, 1 on safety applications for fuses, and 3 on risk assessment. Hold the seminars on product safety and each country's technology laws for 4 times Product safety Implemented the checks at 6 divisions at 9 units focusing on failure cost reduction activities and the Conduct the operation process checks for manufacturing divisions Conduct the operation process checks for 19 divisions focusing on efficiency improvement of performance status of internal quality audits. development, engineering and production engineering Specify detail evaluation items for 1 Graphical User Interface (GUI) case Practiced GUI in 3 products including operation screens of electronic dictionaries Analyze the Green Design awareness survey, visit sites for introducing Universal Design Refer to page 8P Conducted the Green Design awareness survey and examined its evaluation system case studies and streamline the evaluation items Examine 1 evaluation system for Green Design Carry out the buyer education using the renewed textbook. On completion of efficiency improvement, increase frequency Carried out the buyer education using the renewed textbook (104 employees participated as planned), conducted the purchasing Continue to conduct the buyer education, purchasing audit and supplier **Purchasing Activities** of conducting the purchasing audit and the audits for supplier certification, and improve the ratio of successful suppliers. audit for all purchasing divisions at sites in Japan, increased the ratio of certified suppliers (Japan: 95%, overseas: 70%) certification systems, as well as maintain/improve the level of management At overseas sites, thoroughly communicate the SII Code of Conduct, prepare and thoroughly communicate At overseas sites, thoroughly communicated the SII Code of Conduct, Prepare and thoroughly communicate the Action Guidelines at overseas sites the Action Guidelines, and establish and thoroughly communicate the Compliance Consultation Services and established and thoroughly communicated the Compliance Consultation Services Continue to implement the regular on-line compliance quizzes (everyday and annually) Refer to page 9P Compliance Continue to implement the regular on-line compliance quizzes (everyday and annually) Continued the implementation of the regular on-line compliance quizzes (everyday and annually) Continue to conduct the educational activities to senior management on compliance awareness Conduct the periodic compliance awareness survey Conducted the educational activities to senior management on compliance awareness for 4 times Continue to conduct the regular compliance awareness survey (annually) Conducted the regular compliance awareness survey (annually) Continue to implement the RM activities at the head office and promote the RM key items at divisions Implemented the countermeasures against the total 36 risks at the head office Continue to implement and promote the group-wide risk management activities Refer to page 10P Risk management Promote the emergency response system and review the disaster prevention schemes at overseas sites Devised emergency contact lists and put them into practice at overseas sites Prepare the declaration of human rights at 10 sites, the Code of Conduct at 1 site and the Action Guidelines at 18 sites (Overseas) Completed the documentation of "the spirit of respecting human dignity" of the declaration of human rights at 7 sites Complete the documentation of "the spirit of respecting human dignity" of the declaration of human rights at all sites Build a new HR system and introduce it from the beginning of FY 2013 at our site in Thailand Completed the translation of the Code of Conduct at all sites except Thailand Complete the translation of the Code of Conduct at our site in Thailand Human rights Commenced the preparation of the Action Guidelines at all sites except Thailand Complete the preparation of the Action Guidelines at 13 sites Hold lifesaving seminars at 6 sites in Japan Held the lifesaving seminars at 6 sites in Japan (159 participants) Hold the lifesaving seminars at 6 sites in Japan Conduct the SII Group comprehensive safety inspection (voluntary) at all sites in Japan and overseas manufacturing sites Conducted the SII Group comprehensive safety inspection (voluntary) at all sites in Japan and overseas manufacturing sites Conduct the SII Group comprehensive safety inspection (voluntary) at all sites in Japan and overseas manufacturing sites Safety and health Check on-site after conducting the inspection Improve the implementation rate for the specific health checkups to 79% Implementation rate for the specific health checkups: 95%; Implementation rate for specific health guidance: 45%\*1 Implementation rate for the specific health checkups: 77.5%: Implementation rate for the specific health guidance: 25.5% \*1 Contribution to local regions Continue to contribute to local regions at each site Performed the local cleanup activities at each site Continue the contribution to local regions at each site HR development assistance Continue to provide field-study and internship programs at each site Provided the field-study and internship programs at each site Continue the provision of field-study and internship programs at each site (General products) 96% 99.1% Increase the sales ratio of SII Green Products (general products) to 98% or more Increase the sales ratio of SII Green Products 0 70.4% Increase the sales ratio of SII Green Products (large products) to 55% (Large products) 55% Refer to page 17P Eco-friendly products FY 2014: 60% FY 2015: 65% Create 4 or more SII High Grade Green Products Increase the number of SII High Grade Green Products
 4 or more products 4 products Ensure products free of cadmium, hexavalent chromium, mercury and lead
 Maintain the ratio of 95% or more\*2 97.7% Maintain the ratio of products free of cadmium, hexavalent chromium, mercury and lead at 95% or more\*2 Hazardous chemical substances 95.5% Ensure products free of polyvinyl chloride Maintain the ratio of 95% or more\*3 Maintain the ratio of products free of polyvinyl chloride at 95% or more\*3 Improve by 1% or more per unit of production at Total amount: 60,063 tons-CO<sub>2</sub> - 7.2% from FY 2011 Improve the energy-related CO<sub>2</sub> emissions by 1% or more per unit of production at sites in Japan Reduce energy-related CO<sub>2</sub> emissions sites in Japan Total amount: 66,122 tons-CO2 Action against global Total amount: 67,349 tons-CO<sub>2</sub> Reduce by 25% from FY 1990 by the end of FY 2020 warming Reduce by 1% from FY 2011 at each overseas site Reduce the energy-related CO<sub>2</sub> emissions by 1% from FY 2012 at each overseas site <Reference value> Total amount: 22,269 tons-CO2 - 27,4% from FY 2011 Improve the recycling ratio of wastes 90% or more at sites in Japan 94% Achieve 90% or more for the recycling ratio of wastes at sites in Japan + 3 points from FY 2011 at each overseas site Reference value> 58% Improve the recycling ratio of wastes by 3 points from FY 2012 at overseas sites Resource recycling - 1% from FY 2011 at sites in Japan: 814,000 m<sup>3</sup> \*<sup>4</sup> 643.000 m<sup>3</sup> - 22% from FY 2011 Reduce the water use by 1% from FY 2012 at sites in Japan: 637,000 m<sup>3</sup> Reduce water use Reference value> 357.000 m<sup>3</sup> - 42% from FY 2011 - 1% from FY 2011 at overseas sites Reduce the water use by 1% from FY 2012 at overseas sites Reduce office paper use - 3% from FY 2011 at overseas sites <Reference value> 15.1 tons - 19% from FY 2011 Reduce the office paper use by 3% from FY 2012 at overseas sites Chemical substance control Refer to page 20P - 4% from FY 2011 Maintain the same amount of FY 2012 total emissions of chemical substances \*5 Reduce the amount of emissions of chemical substances \*5
 Maintain the ratio of FY 2011 at sites in Japan: 31.4 tons \*4 Biodiversity conservation Refer to page 20P Assess the relationship between biodiversity and business activities (current status of land use) Morioka Seiko Instruments Inc. assessed the current status of land use Assess the relationship between biodiversity and business activities (current status of land use)

<sup>\*1</sup> The results will be available one year later due to data compilation. \*2 Completed elimination by the end of May 2006 for products to be sold in the EU

<sup>&</sup>quot;3 Except those used within the safety standards or difficult to be substitute. "4 There had been an error found in the amount collected in FY 2011, therefore it was corrected this year.

\*5 PRTR hazardous chemical substances are HFCs, PFCs, SF6 and VOC. PRTR, Pollutant Release and Transfer Register, is a system to collect and announce information on use and environmental releases of specific chemicals.